DATE:  June 16, 2014

TO:    ASMI Board of Directors

FROM:  Larry Andrews, Retail Marketing Director

SUBJECT: FY2014 RETAIL PROGRAM UPDATE

RETAIL PROGRAM OBJECTIVES: Increase retail and consumer awareness of Alaska seafood by utilizing a three-tiered messaging platform:

- Differentiate wild Alaska seafood from other/farmed fisheries.
- Increase consumer preference for wild Alaska seafood.
- Increase retail merchandising and understanding of the importance of Alaska seafood through training and communication targeted directly to retailers.

Program activities fall under three separate initiatives:

1. Alignment with the Consumer Advertising/Public Relations program to increase awareness and preference for Alaska seafood;
2. Merchandising/POS development by retail chain partnerships; and
3. Retail training and communication.

All program activities reinforce the power of the Alaska Brand and engage both the consumer and the retailer.

Platform #1: Alignment with the Consumer Advertising/PR Program to Increase Awareness and Preference for Alaska Seafood

A. Consumer Shows/Events: Sampling at select events reinforces key messages from the consumer advertising/PR program and exposes more people to the Alaska seafood brand. The number of retail-funded consumer shows was reduced in FY2014 due to an effort to locate new shows/venues and to allow for an expanded presence at key events such as the Aspen and Austin Food & Wine festivals.

Retail-funded events:
- The Sun Winefest at Mohegan Sun, CT: 1/25/2014 – 1/26/2014
- Scottsdale Culinary Festival, 4/8/2014 – 4/13/2014

In cooperation with the Consumer Advertising Program:
B. **Digital Marketing/Online Banner Advertising:** Online banner advertising supports key messages and initiatives such as sustainability, recipes/cooking tips and COOK IT FROZEN! techniques. The banner ads appear on leading websites (such as cooks.com, youtube.com, sparkpeople.com, foodnetwork.com, nytimes.com, tasteofhome.com and Facebook.com) using an auction-based platform; click-through actions take consumers to a corresponding website (wildalaskaflavor.com, CookItFrozen.com) or a themed landing page that has links to recipes, ‘how to’ videos and cooking tips.

In FY2014, online banner ads supported the summer grilling, fall and Lenten season promotions as well as holiday entertaining/appetizers and our new 100% American theme.

![Display ad; panels depict movement](image)

![Mobile ad](image)

![FY2014 online ad themes](image)

**FY2014 online impressions to date:** 47,998,910  
**Clicks to date:** 148,187  
**Click Through Rate (CTR):** 0.31%  
**Cost Per Click (CPC):** $0.68  
**Cost Per Thousand (CPM):** $2.11
Platform #2: Merchandising/POS Development by Retail Chain Partnerships

Larry Andrews and Mark Jones, ASMI’s Retail Marketing Representative, make retail headquarter/division calls throughout the year offering retailers promotion assistance, training and point-of-sale material. The promotions tend to be either:

- Seasonal or themed; or
- Custom, involving the development of co-branded point-of-sale materials or programs utilizing frequent shopper/reward card offers.

New this year: To better disseminate recipes, photography and video assets to the retail trade, ASMI’s Retail program developed a new digital asset library. For over 40 years retailers have turned to the Kwikee clip art book for brand and packaging artwork. Kwikee has evolved into Multi-Ad/Kwikee and is now the leader in digital asset management, specializing in getting content to the retail trade.

Through ASMI’s Multi-Ad library, retailers and the seafood industry can access materials 24/7 from anywhere in the world. Launched in September for October promotions, the Multi-Ad library currently contains over 600 images/assets, with 3 or 4 images attached to each.

# of user accounts to date: 263
# of asset downloads to date: 4,373

We continue to load new assets into the Multi-Ad library as they are developed:

- Fall promotion materials included the new Alaska cod cake recipes, two “how-to” videos – including a video on how to make cod cakes – and the graphics for our co-op promotion with Chateau Ste. Michelle.
- To support Lenten promotions we loaded a new COOK IT FROZEN! ebook featuring recipes developed by Alaskan Chef Erik Slater as well as a video introduction to the COOK IT FROZEN! method and a video biography of Chef Slater.
Here are a few examples of retailers using assets from the Multi-Ad site to build Alaska Seafood promotions:

### A. Headquarter/Division Calls:
- **A & P, Corporate** (283 stores)
- **Ahold USA**
  - Giant Food (169 stores)
  - Stop & Shop (400 stores)
- **Albertsons LLC**
  - Intermountain (93 stores)
  - Southern Cal (178 stores)
  - Southwest (112 stores)
- **Aldi USA** (1,219 stores)
- **Amazon Fresh** (online)
- **AWG Kansas City** (276 stores)
- **BJ’s Wholesale Club** (200 stores)
- **Balls/Hen House** (28 stores)
- **Basha’s/AJ’s Fine Foods** (125 stores)
- **Big Y** (64 stores)
- **Bi-Lo/Winn-Dixie** (699 stores)
- **Clark’s Markets** (8 stores)
- **Costco Wholesale** (533 stores)
- **Crosby’s Markets** (6 stores)
- **D&W Fresh Markets** (11 stores)
- **Delhaize America**
  - Food Lion (1,183 stores)
  - Hannaford (183 stores)
- **DeMoulas Supermarket** (72 stores)
- **Dierbergs Markets** (25 stores)
- **Dorothy Lane** (3 stores)
- **Earth Fare** (28 stores)
- **Fiesta Mart** (61 stores)
- **Kroger, Corporate** (3,449 stores)
  - Atlanta (213 stores)
  - Central (Indianapolis, 138 stores)
  - Cincinnati (113 stores)
  - Columbus (125 stores)
  - Delta (Memphis, 116 stores)
  - Michigan (129 stores)
  - Mid-Atlantic (Roanoke, 121 stores)
  - Mid-South (Louisville, 161 stores)
  - Southwest (Houston, 211 stores)
- **Lowes Food Stores** (102 stores)
- **Lunds/Byerly’s** (23 stores)
- **Marsh Supermarkets** (83 stores)
- **Meijer** (370 stores)
- **Met Foods** (NY, 4 stores)
- **Piggly Wiggly Carolina** (94 stores)
- **Price Chopper/Golub Corp.** (132 stores)
- **Publix Supermarkets** (1,080 stores)
- **QFC** (67 stores)
- **Raley’s Supermarkets** (137 stores)
- **Ralphs Grocery Co.** (369 stores)
- **Reasor’s, OK** (22 stores)
- **Roundy’s Supermarkets** (174 stores)
- **Rouses Enterprises** (43 stores)
- **Safeway, Corporate** (1,363 stores)
- **SAM’s Club** (631 stores)
- **Schnuck Markets** (105 stores)
- **Shaw’s Supermarkets** (155 stores)
B. **Seasonal Promotions:** At the Retail Marketing Committee’s direction, ASMI approached Ste. Michelle Wine Estates (SMWE) for two co-op promotions: an Alaska Keta and Sockeye salmon promotion during summer 2013 and a fall promotion featuring Alaska cod. SMWE had primary responsibility for retail sell-in and execution; ASMI paid for all coupon redemption. Co-op elements included:

- Small case displays in seafood departments
- Seafood department POS:
  - Counter card
  - Tear-off recipe pad
- Updates were made to the ASMI/SMWE website/mobile website:
  - New recipes were developed for Alaska Keta salmon and Alaska cod
  - How-to videos were added to the site and linked to the recipes:
    - Grilling a Whole Salmon (Keta)
    - Grilling Alaska Sockeye Salmon
    - Alaska Cod Cakes
    - Roasting in Parchment (Alaska Cod)

**Participating Retailers Fall 2013:**

- Albertsons
  - Northwest (105 stores)
  - Southwest (112 stores)
- Bi-LO/Winn-Dixie (699 stores)
- Giant Eagle (419 stores)
- H.E.B./Central Market (311 stores)
- Harris-Teeter (222 stores)
- Hy-Vee (367 stores)
A similar co-op promotion featuring Alaska salmon was developed for Summer 2014. Like the promotions before it, SMWE had primary responsibility for retail sell-in and execution; ASMI pays for coupon redemption.

**Participating Retailers Summer 2014:**

- Albertsons
  - Intermountain (93 stores)
  - Southern (86 stores)
  - Southwest (112 stores)
  - Jewel Osco (180 stores)
  - United TX (59 stores)
- Basha’s/AJ’s Fine Foods (125 stores)
- Bi-Lo/Winn-Dixie Stores (699 stores)
- Delhaize America
  - Food Lion (1183 stores)
  - Hannaford Bros. (183 stores)
- Giant Eagle (419 stores)
- Haggen/TOP Foods (20 stores)
- Hy-Vee (367 stores)
- Kroger, Corporate (3449 stores)
  - Fred Meyer (130 stores)
  - Harris-Teeter (222 stores)
  - QFC (68 stores)
  - Ralphs (369 stores)
  - Smith’s Food & Drug (133 stores)
- Publix Supermarkets (1080 stores)
- Sprouts Farmers Markets (171 stores)
- The Markets (15 stores)
- WinCo Foods NW Division (35 stores)
In addition to the SMWE co-op, retailers across the country are promoting Alaska seafood using ASMI-supplied point-of-sale materials and assets.

**Summer 2014 In-Store Displays:**
- Albertsons
  - Acme Markets (110 stores)
  - Intermountain (93 stores)
  - Southern CAL (178 stores)
  - Southwest (112 stores)
- Associated Wholesale Grocers
  - Gulf Division (152 stores)
  - Kansas City Division (276 stores)
  - Oklahoma Division (222 stores)
  - Nashville Division (361 stores)
  - Springfield Division (344 stores)
- Basha’s/AJ’s Fine Foods (125 stores)
- Dierberg’s Markets (25 stores)
- H.E.B./Central Market (311 stores)
- Haggen/TOP Foods (20 stores)
- Heinen’s (18 stores)
- Hy-Vee (367 stores)
- IGA West Coast
- Kroger (3,449 stores)
  - Fred Meyer (132 stores)
  - King Soopers/City Mktks (145 stores)
- Lunds/Byerly’s (23 stores)
- Meijer (370 stores)
- Schnuck Markets (105 stores)
- SuperValu
  - Cub Foods (44 stores)
  - Farm Fresh (45 stores)
- Tops Markets (162 stores)

**Platform #3: Retail Training and Communication**

A. **Trade Advertising:** ASMI’s Retail program conducts print and online trade advertising to support key messages about the Power of the Alaska brand, the promotional assistance we offer to retailers and Sustainability/RFM. In FY2014, the 100% Sustainable, Delicious and Healthy, and Grilling/Summer Salmon ads were updated and new ads were developed to promote the new Multi-Ad asset library, our 100% American campaign, and new COOK IT FROZEN! assets.

- **Grocery Headquarters** magazine. Total circulation: 32,000/issue
  - July 2013: Print ad: full-page (100% American)
  - September 2013: Print ad: mock cover (100% American)
  - December 2013: Print ad: spread (100% Sustainability)
  - January 2014: Print ad: full page (Multi-Ad promotion)
  - February 2014: Print ad: back cover (Multi-Ad promotion)
⇒ March 2014: Print ad: mock cover (New Sustainable)  
⇒ Print ad: back cover (New Delicious & Healthy with Kikkan Randall)
⇒ May 2014: Print ad: back cover (Grilling/Summer Salmon)
⇒ June 2014: Print ad: back cover (Grilling/Summer Salmon)

- **Progressive Grocer** magazine. Total circulation: 38,000/issue
  ⇒ September 2013: Print ad: inside back cover (100% American)
  ⇒ December 2013: Print ad: inside back cover (Multi-Ad promotion)
  ⇒ February 2014: Print ad: inside back cover (Multi-Ad promotion)
  ⇒ March 2014: Print ad: inside back cover (New Delicious & Healthy with Kikkan Randall)
  ⇒ May 2014: Print ad: inside back cover (Grilling/Summer Salmon)

- **Seafood Business** magazine. Total circulation: 17,480/issue
  ⇒ September 2013: Print ad: full page (100% American)
  ⇒ October 2013: Print ad: full page (100% Sustainable)
  ⇒ January 2014: Print Ad: full page (Multi-Ad promotion)
  ⇒ March 2014: Print Ad: spread (New Sustainability ad)
  ⇒ June 2014: Print ad: full page (Grilling/Summer Salmon)

- **Seafood.com**
  ⇒ September 2013: Video sponsorship (80% Power of the Alaska Brand)
  ⇒ October 2013: Video sponsorship (80% Power of the Alaska Brand)
  ⇒ November 2013: Video sponsorship (80% Power of the Alaska Brand)
  ⇒ December 2013: Video sponsorship (80% Power of the Alaska Brand)
  ⇒ January 2014: Video sponsorship (80% Power of the Alaska Brand)
  ⇒ February 2014: Video sponsorship (80% Power of the Alaska Brand)
  ⇒ March 2014: Video sponsorship (80% Power of the Alaska Brand)
  ⇒ April 2014: Video sponsorship (80% Power of the Alaska Brand)
  ⇒ May 2014: Video sponsorship (80% Power of the Alaska Brand)
  ⇒ June 2014: Video sponsorship (themed: Summer Salmon)
    *14,905 views through early April 2014*

- **SeafoodSource.com**:
  ⇒ December 2013: Digital ad: daily newsletter for month of December (100% Sustainable 300x250)
    *240,739 impressions through early April 2014*

- **Intrafish.com**
  ⇒ September 2013: Eblast (100% American)
  ⇒ October 2013: Eblast (100% American)
  ⇒ January 2014: Eblast (Multi-Ad Promotion)
  ⇒ February 2014: Eblast (COOK IT FROZEN! Ebook)
  ⇒ March 2014: Eblast (COOK IT FROZEN! Ebook)
  ⇒ April 2014: Eblast (Grilling/Summer Salmon)
  ⇒ May 2014: Eblast (Grilling/Summer Salmon)
  ⇒ June 2014: Eblast (100% American)
• **Today'sDietitian.com:** 130,000 unique visitors per month
  ⇒ October 2013: Digital ad: website (Delicious and Healthy)
  ⇒ November 2013: Digital ad: website (Delicious and Healthy)
  ⇒ January 2014: Digital ad: website (Delicious and Healthy)
  ⇒ February 2014: Digital ad: website (Delicious and Healthy)

• Refrigerated Food Association publications:
  ⇒ August 2013: Full-page ad in the annual membership directory:
    “Sales Force of Nature” re: Alaska surimi seafood
  ⇒ January 2014: Full-page ad in the annual conference directory:
    “Sales Force of Nature” re: Alaska surimi seafood

B. **Tradeshows:**
• Hispanic Retail 360 (Las Vegas), 8/14/2013 – 8/16/2013
• Seafood Expo North America (Boston), 3/16/2014 – 3/18/2014

C. **Retail/Industry eBlasts:**
• “Check Out Alaska Seafood’s New Free Assets!” (Multi-Ad library), 2/28/14
  *Sent = 99; Open rate: 22%  Click through rate: 11.8%*
• “Your Customers Know Best…and they want Alaska!” 6/13/2014

D. **Retail Training:**
• HEB 2013 Holiday Meat and Seafood Selling Show, 10/16/2013
• AWG Kansas City Food Show, 1/22/2014
• Alaska Seafood U web-based interactive training program is currently being updated
SPECIAL PROJECT:  
ALASKA CANNED PINK SALMON PROMOTION

Because of the record-breaking pink salmon return in 2013, ASMI’s Board of Directors approved an allocation of $1,231,000 to ASMI’s Retail program for a post-Lenten season promotion for Alaska canned pink salmon in the U.S. marketplace. A two-pronged media plan (current users and new users) supported by trade promotions in-store was approved. All media elements were scheduled as follows:

<table>
<thead>
<tr>
<th>Media, Current Users:</th>
<th>Monthly Circ.</th>
<th>SCHEDULE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Valassis Free-Standing Insert</td>
<td>10,501,000</td>
<td>May: 11/6</td>
</tr>
<tr>
<td>Charlotte, Raleigh, Atlanta, Birmingham,</td>
<td></td>
<td>June: 6/1</td>
</tr>
<tr>
<td>Baltimore, Nashville, Louisville, Memphis,</td>
<td></td>
<td>July: 5/1</td>
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<tr>
<td>Richmond, Pittsburgh, Washington DC,</td>
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<tr>
<td>Kansas City, Oklahoma City, Cincinnati,</td>
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<tr>
<td>Omaha, Jacksonville, Little Rock, St Louis</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Family Features National Recipe Release</td>
<td>20,000,000</td>
<td></td>
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<tr>
<td>Good Housekeeping (S. Atlantic Region)</td>
<td>989,000</td>
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<tr>
<td>Prevention</td>
<td>2,703,678</td>
<td></td>
</tr>
<tr>
<td>Southern Living</td>
<td>2,802,377</td>
<td></td>
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<tr>
<td>Cooking with Paula Deen</td>
<td>325,000</td>
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<tr>
<td>Online Banner Ads: AOL.com</td>
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<tr>
<td>Public Relations:</td>
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<tr>
<td>Recipe Releases, Cans Get You Cooking</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Media, New Users:</th>
<th>Monthly Circ.</th>
<th>SCHEDULE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Women's Running</td>
<td>74,000</td>
<td></td>
</tr>
<tr>
<td>Competitor</td>
<td>500,000</td>
<td></td>
</tr>
<tr>
<td>Triathlete</td>
<td>55,000</td>
<td></td>
</tr>
<tr>
<td>Online Banner Ads: Competitor Group</td>
<td>600,000</td>
<td></td>
</tr>
<tr>
<td>Rock &amp; Roll Marathon Events</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Nashville</td>
<td>San Diego</td>
<td>Chicago</td>
</tr>
<tr>
<td>Runner's World</td>
<td>660,000</td>
<td></td>
</tr>
<tr>
<td>Bicycling</td>
<td>400,000</td>
<td></td>
</tr>
</tbody>
</table>

| Trade Promotions and Displays | | |

Through media negotiations, we have been able to add a significant number of insertions and increase circulation over the initial proposal, yet stay within budget:

**Proposed Buy:**
- Current users: FSI = 9.3 million circulation
- 4 print insertions = 9.4 million circ.

**Actual Buy:**
- Current users: FSI = 10.5 million circulation
- 7 print insertions = 15 million circ.
- New users: 7 print insertions = 1 million circ.
- 12 print insertions = 3.5 million circ.
- + 1.2 million online impressions
Budget recap:

- **Media:** $575,000
- **FSI coupon redemption (estimated):** 295,000
- **Rock & Roll Marathon events:** 52,000
- **Recipe dev. & photography:** 15,000
- **Creative:** 25,000
- **Trade promotion:** 269,000

**Total:** $1,231,000

Current canned salmon users are older and live in the Southeast US. The ad creative features a croquette/patty on salad, since croquettes are the most popular recipe/product usage.

A small portion of the funds is being used to develop a new user base (the über-athlete). These are people that make food choices based on the nutritional value of the product. It is crucial that we be upfront about the skin and bones they will find in traditional pack canned salmon. The ad creative features an attention-grabbing headline with an explanation that the edible skin and soft bones have health benefits and are easily stirred into the recipe. These ads will run in *Women’s Running*, *Competitor*, *Tri-Athlete*, *Runner’s World* and *Bicycling* magazines.
A companion video showing how the skin and bones can be stirred into the product will be added to ASMI’s website, along with recipes featuring new photography.

Alaska canned salmon was sampled to athletes at several Rock ‘n’ Roll Marathon events:

- **Nashville, 4/24/2014 – 4/26/2014**
  
  # of samples = 3,000  
  Number of runners finishing the races = 23,784

- **San Diego, 5/30/2014 – 6/1/2014**
  
  # of samples = 2,000  
  Number of runners finishing the races = 22,754

Response was overwhelmingly positive with very few negative comments about the skin and bones.

ASMI staff is currently evaluating marathons/events in FY2015.
In addition, new recipes were developed specifically for use in the Women, Infants & Children (WIC) supplemental nutrition program.

We have reached out to the retail trade in an effort to secure end-aisle displays timed to coincide with the FSI ad on 6/1/2014 and encourage the industry to follow-up with their sales force and broker network.

End Report